

COMPANY PRESENTATION

Linderupvej, September 28th 2011



AGENDA

1. Poly market, Long Term Agreements (LTAs)
2. Poly quality issue
3. Customer Long Term Agreements (LTAs)
4. NTD, transport sector
5. R&D, Qualifications
6. Warsaw plant
7. Market outlook
8. Management focus

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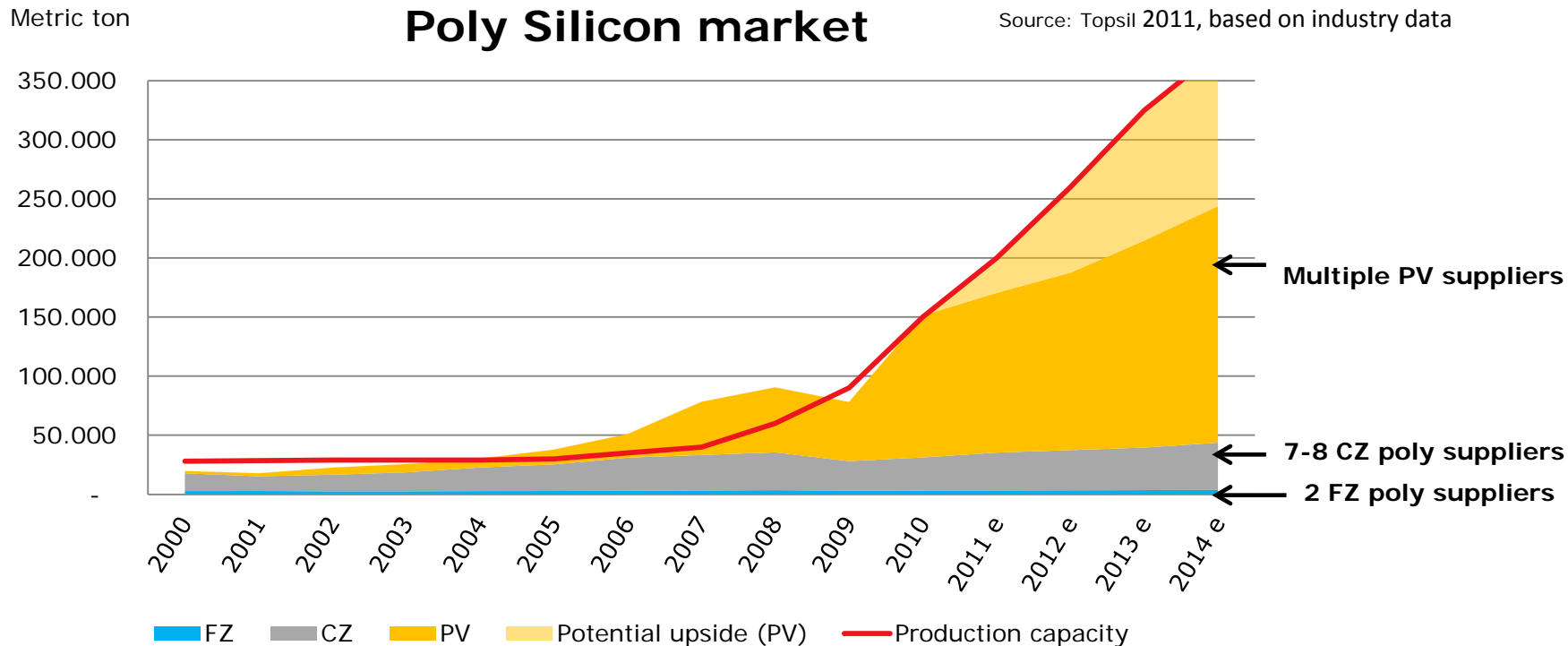
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**POLY MARKET,
LONG TERM
AGREEMENTS
(LTAS)**

POLY SILICON MARKET

CONSIDERABLE GROWTH DRIVEN BY PV



- Poly silicon for PV market cannot be used in CZ or FZ markets due to differences in technical specifications.

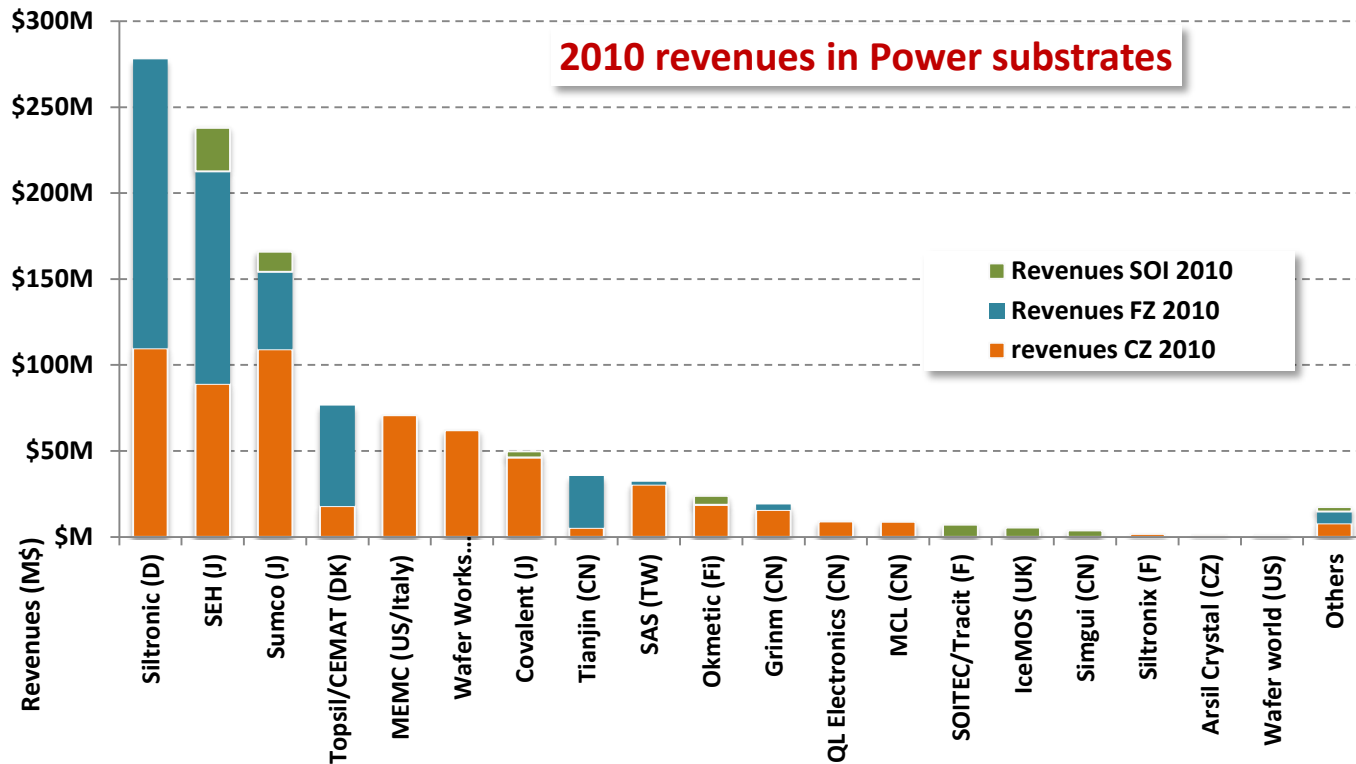
POLY SILICON FOR FLOAT ZONE

A FRACTION OF OVERALL POLY MARKET

- Poly for FZ manufacturing constitutes diminutive percentage of aggregated poly market.
- Poly for Float Zone is attractive business for existing FZ manufacturers:
 - Very few players in the market place
 - Supply/demand characterised by 2 suppliers and 5 customers; bargaining power at supplier
 - Alternative source (CZ/FZ) established in 2007 by one of the major FZ manufacturers.
- Entry of new FZ poly suppliers unlikely, due to relatively small market and high entry barriers (Poly silicon technology and production difficult and costly to develop).

FLOAT ZONE MANUFACTURERS

FEW IN THE MARKET



Source: Yole Developpement, 2011

LONG TERM AGREEMENTS - POLY AN INDUSTRY STANDARD

Technology 1: Silane RANGE Useable for all PFZ and NTD specs.	Technology 2: Trichlorsilane RANGE Useable for all PFZ and some NTD specs.	Technology 3: CZ double pass RANGE Not suitable for NTD, cost competitiveness
One global supplier	One global supplier	One known FZ- manufacturer

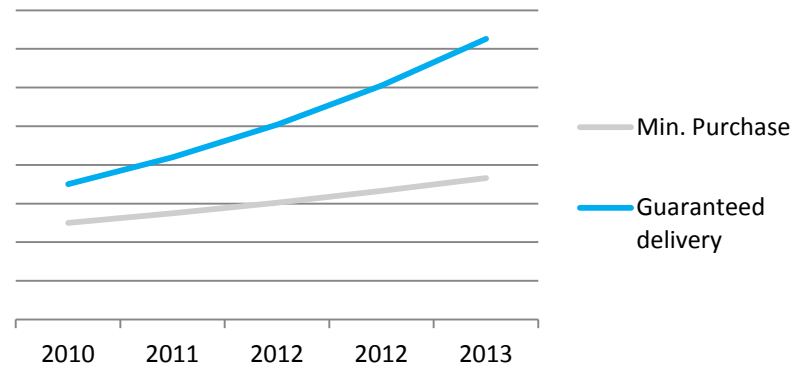
- All three poly-technologies are available to Topsil, Long Term Agreements (LTAs) applicable for 1 + 2.
- Topsil has entered into LTAs to safeguard access to poly used for NTD.
- LTA is industry standard for poly silicon supply.
- >90% of poly for FZ manufacturing is supplied in LTAs.
- Purchase outside the LTAs is depending on accessible capacity, relations, etc. Prices will be equal to or higher than LTA prices.
- No correlation between CZ-poly and FZ-poly pricing.

LONG TERM AGREEMENTS - POLY

CENTRAL TO MANAGE AND REDUCE RISK

- LTAs are strategically important to Topsil.
- Contracts stipulate agreed volume + price within a certain period.
- In support of Topsil's growth plans, the LTAs safeguard increasing poly levels year on year.
- Topsil to purchase agreed volumes in 2011.

- Example:





POLY QUALITY ISSUE

POLY QUALITY ISSUE

AGREEMENT TO BE REACHED

Quality issue:
"Challenge in reaching uniform quality,
compared to historic levels"

- Quality issue with one supplier in first half of 2011 is currently under investigation.
- Long history of being able to reach mutually beneficially solutions on technical as well as business issues.
- Both parties have keen interest in solving the matter and expanding business.
- Topsil is confident to reach agreement.
- In addition to pending issue, technology improvements to optimise yield and support of future 8" FZ is being discussed.



CUSTOMER LONG TERM AGREEMENTS (LTAS)

LONG TERM AGREEMENTS - CUSTOMERS

SIX CUSTOMERS SIGNED UP

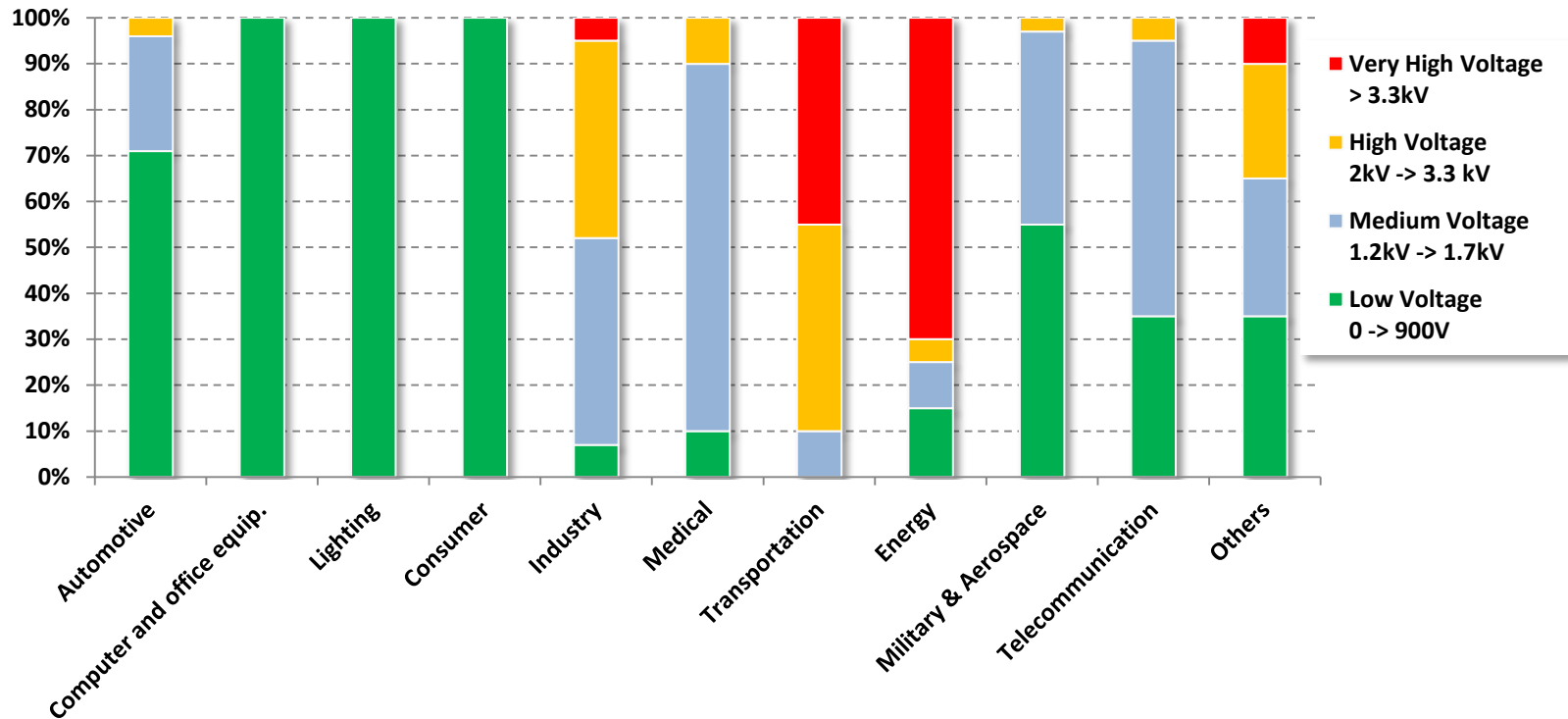
- Long Term Agreements (LTAs) with six main customers from 1-1-2010 which gave customers favourable terms in exchange for committed purchase
 - Three contracts renewed – three new contracts.
- Contents of LTAs according to customer preferences: Some customers prefer to include main part of orders in LTA (contracted prices, yet more volume fixed), whereas others prefer less volume fixed, yet market prices outside of LTA coverage.
- In total, contracts secure volumes corresponding to 40% of 2010 – revenues.
- LTAs introduced by Topsil to link and balance poly contracts with sales (reduce risk) and build customer relations (not industry standard).
- No changes to contractual framework or agreed terms since launch.



**NTD,
TRANSPORT
SECTOR**

TRANSPORT AND ENERGY MARKETS REQUIRE HIGHEST VOLTAGE LEVELS

Wafer market for Power Electronics in 2010



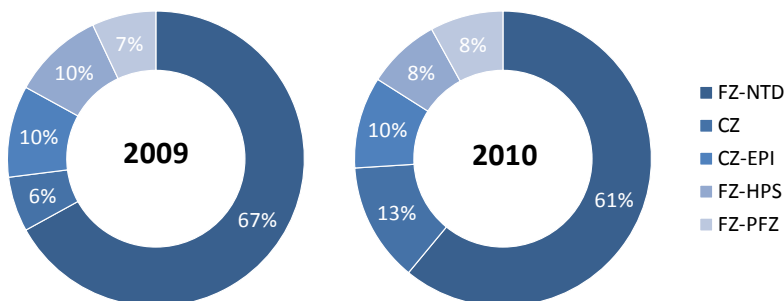
Source: Yole Developpement, 2011

MARKET LEADER

HIGH-VOLTAGE NTD

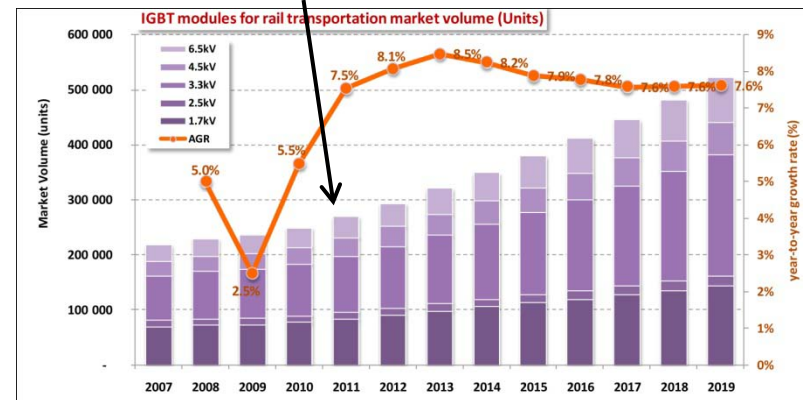
- Market position on NTD unchanged, total market share of around 7% on power market, 2010 and 2011 to date*.
- App. 50% market share of NTD in main segments.
- NTD accounted for 61% of total sales in 2010.
- Current estimate that app. 1/3 of Topsils NTD sale in 2010/11 to be used in the transport sector, mainly traction.

Topsil revenue split, 2009 & 2010



* Source: Topsil and Yole Developpement, 2011

Actual development - not as expected!



Source: Yole Developpement, 2009



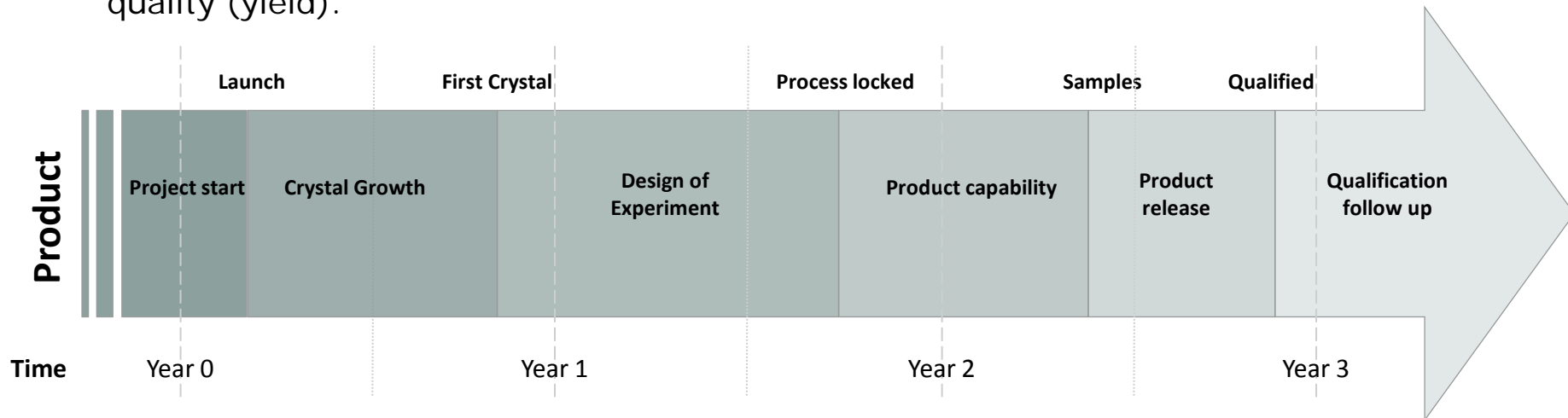
**R&D,
QUALIFI-
CATIONS**

R&D A KEY DRIVER

- IN SILICON WAFER MARKET

Development in wafer sizes driven by production line requirements (i.e 6" line, 8" line)

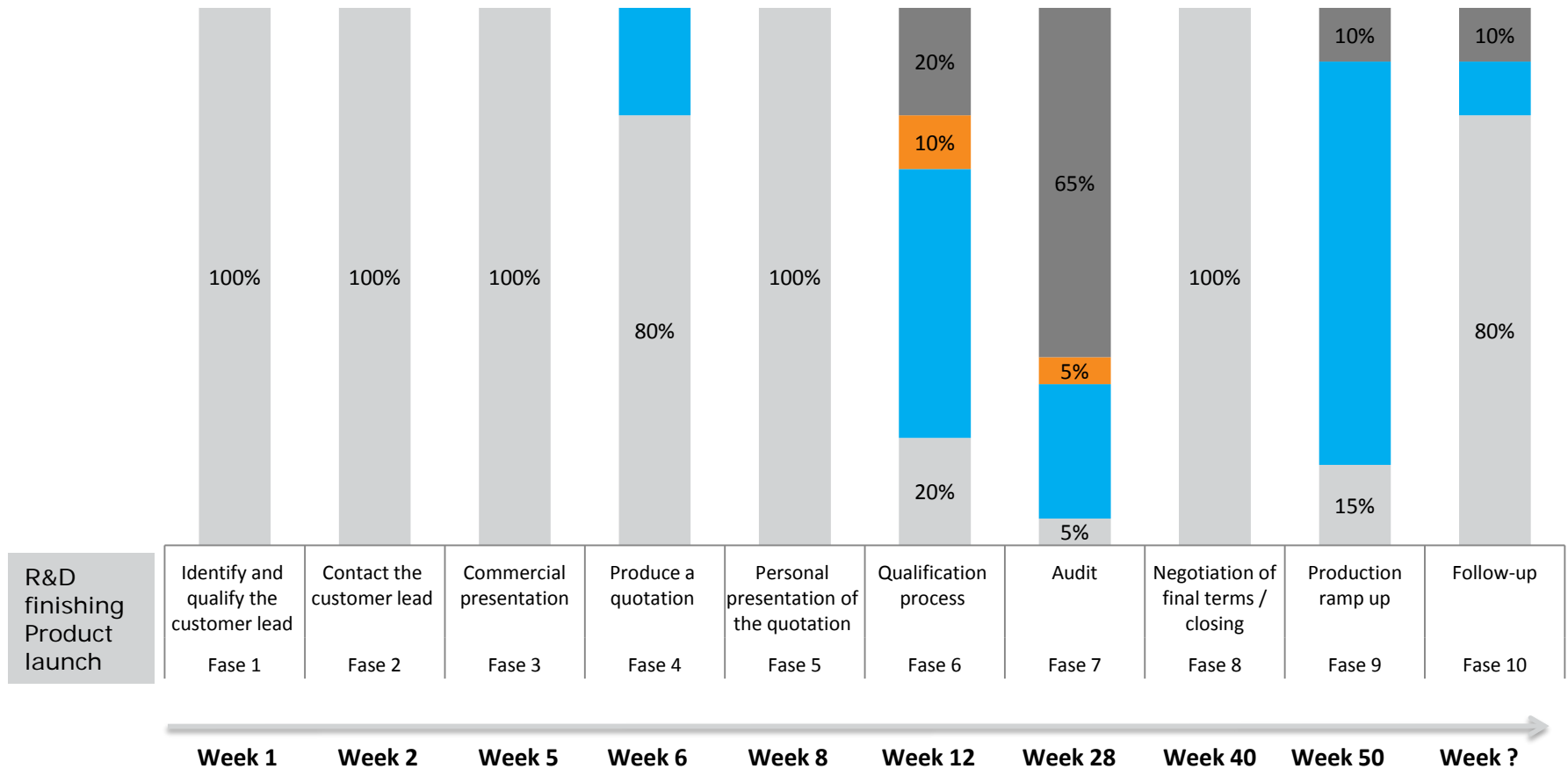
- CZ (start 1960s): 3" -> 4" -> 5" -> 6" -> 8" -> 12" -> 16" (400mm) -> 18" (450mm)
- FZ (start 70s): 3" -> 4" -> 5" -> 6" -> 8"
- 12" FZ theoretically possible.
- Lifecycle of given diameter typically 15-20 years (FZ) and 10 years (CZ).
- Marked development drivers: Technical performance, equipment availability, cost and quality (yield).



QUALIFICATION PROCESS

(APP. 3 ITERATIONS OF PHASE 6)

■ Sales ■ Operations ■ R&D ■ QA





NEW PRODUCT, 6" PFZ WAFER FOR 600V AND 1200V DEVICES

In December 2010 a new product for IGBT's was released - 6" PFZ - with optimised resistivity control based on a new **patented** 6" and 8" technology platform.

- PFZ represents more than 60% of the total FZ market. Topsil has less than 1% market share in the PFZ market.
- Optimised electrical parameters for medium power devices for industrial, and automotive applications.
- Product parameters have been benchmarked against "best in class" competitor and found "comparable if not better".
- Production experience of 6" PFZ will be used in the 8" development and production ramp.
- PFZ qualifications are running according to plan in terms of expected volume and number of customers – **but** 1-1½ year delay.





NEW PRODUCT, 6" PFZ - STATUS

WAFER FOR 600V AND 1200V DEVICES

Status:

Product development, launch of product and qualification has been more time-consuming than originally anticipated:

- Prioritisation of daily business to PFZ development (machine allocation).
- Decision to extend final R&D work by six months in order to achieve premium electrical product properties.
- Customer motivation (qualification is time consuming and costly).

Lessons learned:

- Prioritise R&D equally to daily production (machine allocation).
- New products should be introduced within the customer qualification window.
- Product development, launch and qualification need to run in parallel.



NEW PRODUCT, 6" EPI WAFER FOR 600V AND 1200V DEVICES

Topsil released a new 6" thick EPI product for medium power devices, Q2 2010.

- CZ-EPI is the most commonly used substrate for low and medium power devices.
- CZ-EPI wafers serve as a common device platform and are used by most power device manufacturers either in-house or at semiconductor foundries.
- Optimised electrical parameters for medium power devices for consumer, industrial, and automotive applications.
- FZ customers are typically also using CZ-EPI, depending of application.



NEW PRODUCT, 6" EPI - STATUS

WAFER FOR 600V AND 1200V DEVICES

Status

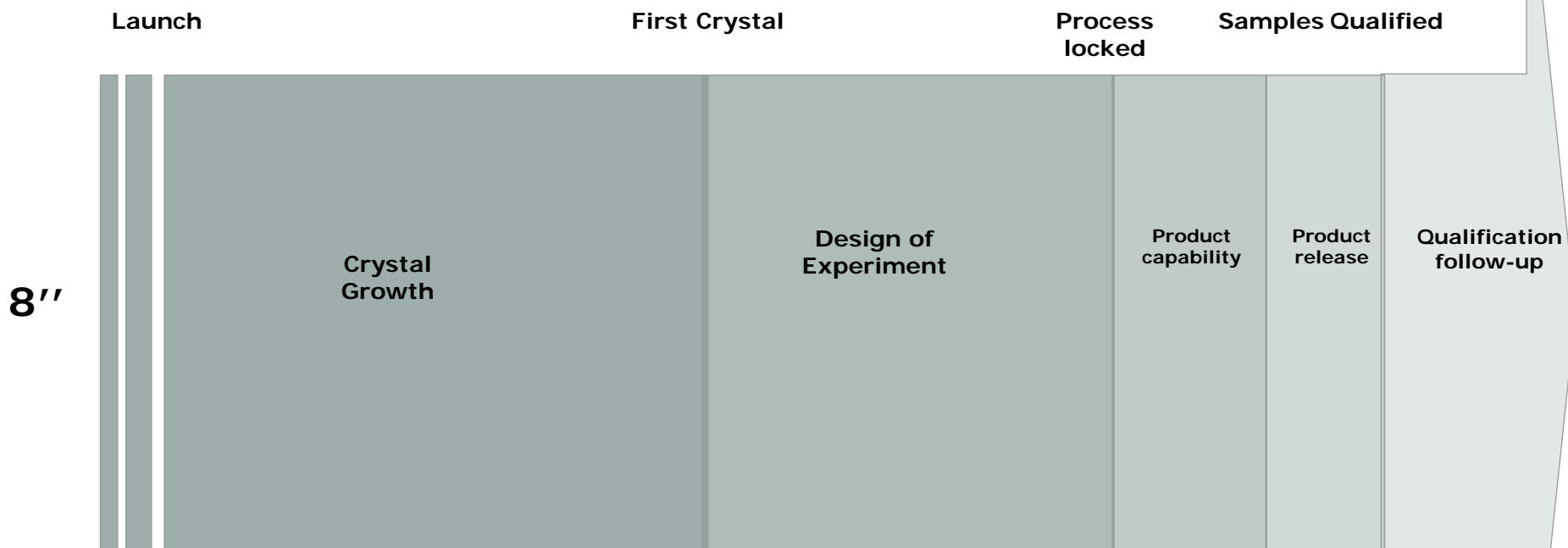
Development of new, EPI-product has been more time consuming than originally anticipated:

- Process knowledge from existing products not fully transferable to new product – R&D was required.
- Specific, technical challenges and issues needed to be resolved.
- Qualification successfully achieved, but variances in production have delayed production ramp.

CZ-business in general

- CZ substrate sales disappeared unexpected within a very short time frame, customers left 4+5" in favour of 6". Warsaw operation has limited 6" capacity.
- Less bulk CZ, according to plan, however this happened far faster than we have been able to introduce new, thick CZ-EPI.
- New special CZ product getting ready for volume production, following customer demand.

NEW PRODUCTS, 8" NTD AND PFZ DEVELOPMENT ON TRACK



CAPACITY EXPANSION

NEW FZ-PLANT



September 2011



- Construction following plan, walls up starting week 38.
- Construction to be completed 2012, followed by step-by-step transfer of technology and people.



CAPACITY EXPANSION

PLANNING OF SMOOTH TRANSFER

- Internal planning procedure in progress.
- Topsil team appointed to handle qualification in close cooperation with each customer.
- Qualification of new plant not to interfere with ongoing manufacture, i.e. old site not to be closed down until qualification completed at new plant.
- Transfer planning addressed with customers (initial phase).



**WARSAW
PLANT**

WARSAW PLANT RESTRUCTURING PLAN **TO BE IMPLEMENTED**

Situation

- Revenue down, fixed cost high.

Response - Execution

- Solve thick CZ-EPI technicalities, finalise qualification
- Capacity utilisation, sourcing
- Service provision under close examination, with a view to renegotiating service packages
- Trim of organisation.

Time frame

- Plan to reach break-even shortly to be presented to BOD in very near future.



WARSAW PLANT

– ACHIEVEMENTS AND SUCCESSES

- Positive response from Topsil's existing customers – who deem Topsil's market position to be strengthened in terms of better control of production and supply chain.
- Developed capability for new feedstock – using CZ as feedstock for FZ processes.
- Improved quality of NTD wafers:
 - Developed quality assurance processes to test and support special requirements of high voltage devices
 - In-source wafering of special NTD wafers
 - Established 8" wafering capability to support R&D program
- Strengthened supply chain:
 - Centralised efficient warehouse for Topsil group
 - Established sourcing organisation for ingots and wafers
- Developed waste handling – recycling of FZ remelt used for CZ ingots.



MARKET OUTLOOK

LONG TERM MARKET OUTLOOK

REMAIN ATTRACTIVE

2010

- Strong underlying market, market growth on high and very high voltage levels, long visibility, 20% increase in wafer volume, analyses pointed towards continuous, very favorable growth rates.

2011

- Shorter visibility – late impact of financial crisis, apparent short term market fluctuations.
- Traction – Slow-down of projects and project execution due to safety and economics discussion.
- Slow down in the introduction of renewables (e.i. infrastructure and transformers).

2012

- To be communicated March 2012 (Annual report).

Long term

- Overall market expectations remain intact acc. to analysts and main customers.



MANAGE- MENT FOCUS

STRATEGIC CHALLENGES - MANAGEMENT FOCUS

Challenge	Response
New Plant Operation	
<ul style="list-style-type: none">Time to operation /qualification	<ul style="list-style-type: none">Primary focus on growth in volume; less on closing date for old plant
New Product Introductions	
<ul style="list-style-type: none">Delays in PFZ and EPI qualification and sales (R&D etc.)	<ul style="list-style-type: none">Projects Groups around PFZ and EPISolve technical CZ-EPI issues, qualify, ramp
Core business - NTD	
<ul style="list-style-type: none">Market fluctuations	<ul style="list-style-type: none">Regain momentum for NTD
Cost focus	
<ul style="list-style-type: none">Cost improvements reached through yield improvements for Topsil and Cemat	<ul style="list-style-type: none">Cost improvement programme scaling to reach targetCemat to be run as a production site
Research & Development	
<ul style="list-style-type: none">Time to market 8" NTD and PFZ + cost	<ul style="list-style-type: none">8" Integrated Product Development is scaled to reach target (ingot, wafering etc.)



**BACK UP
SLIDES**

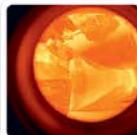
VALUE CHAIN

THE FLOAT ZONE PROCESS - FROM POLYSILICON TO WAFER

STEP
1



QUARTZ SAND



REDUCTION



DISTILLATION



SIEMENS PROCESS



POLYSILICON

THE FLOAT ZONE PROCESS - FROM POLYSILICON TO WAFER

FZ



STEP
2



POLYSILICON



FZ PROCESS



IRRADIATION
(NTD)



WAFERING



FINISHED WAFER

CZHOCHRALSKI PROCESS - FROM CRUSHED POLYSILICON TO WAFER

CZ



STEP
2



POLYSILICON



CZ PROCESS



WAFERING



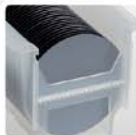
EPITAXY PROCESS



FINISHED WAFER

FROM TOPSIL TO CUSTOMER

STEP
3 AND 4



FINISHED WAFER



DIFFUSION



COMPONENT

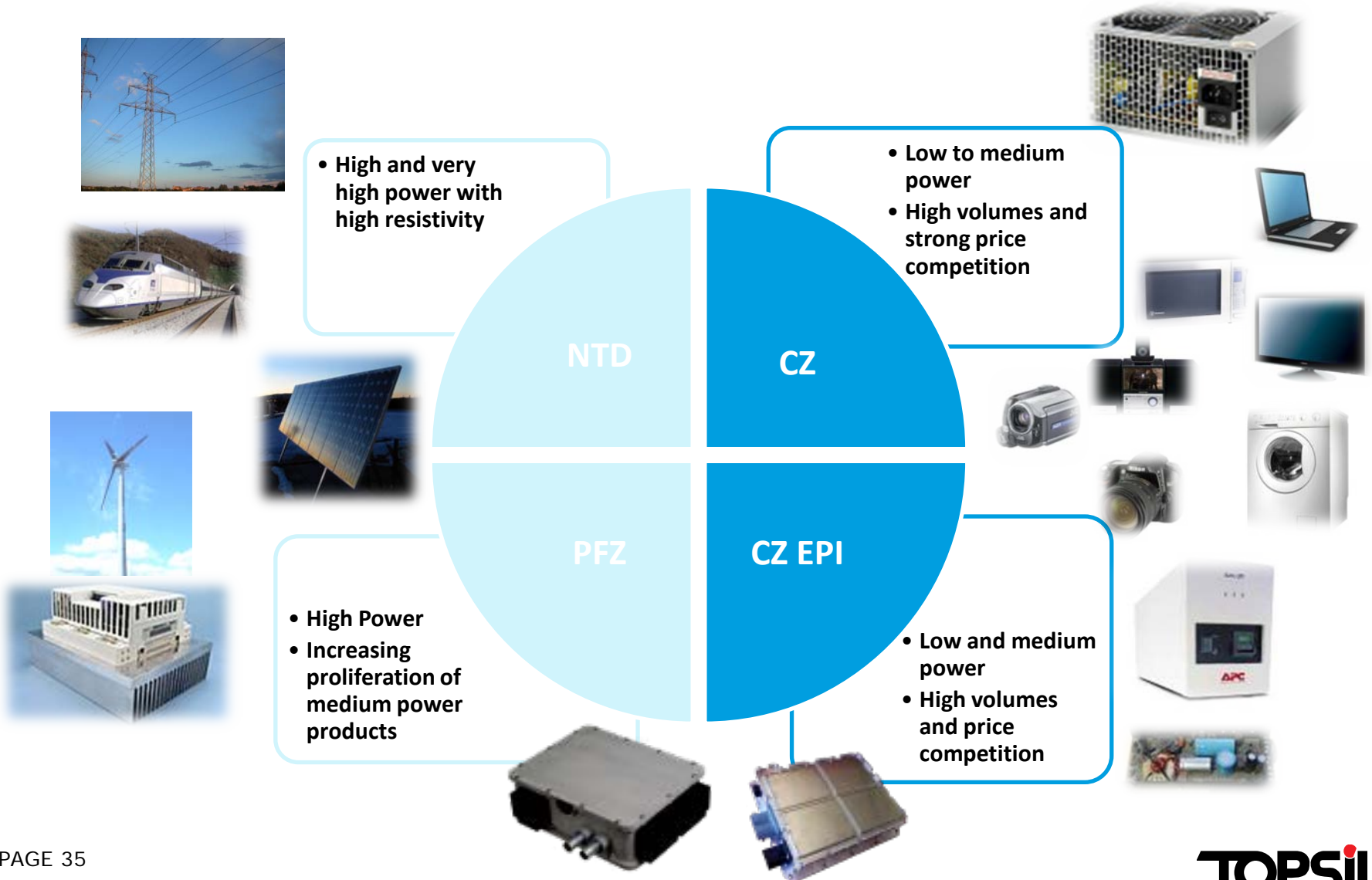


ELECTRONIC
CONTROL

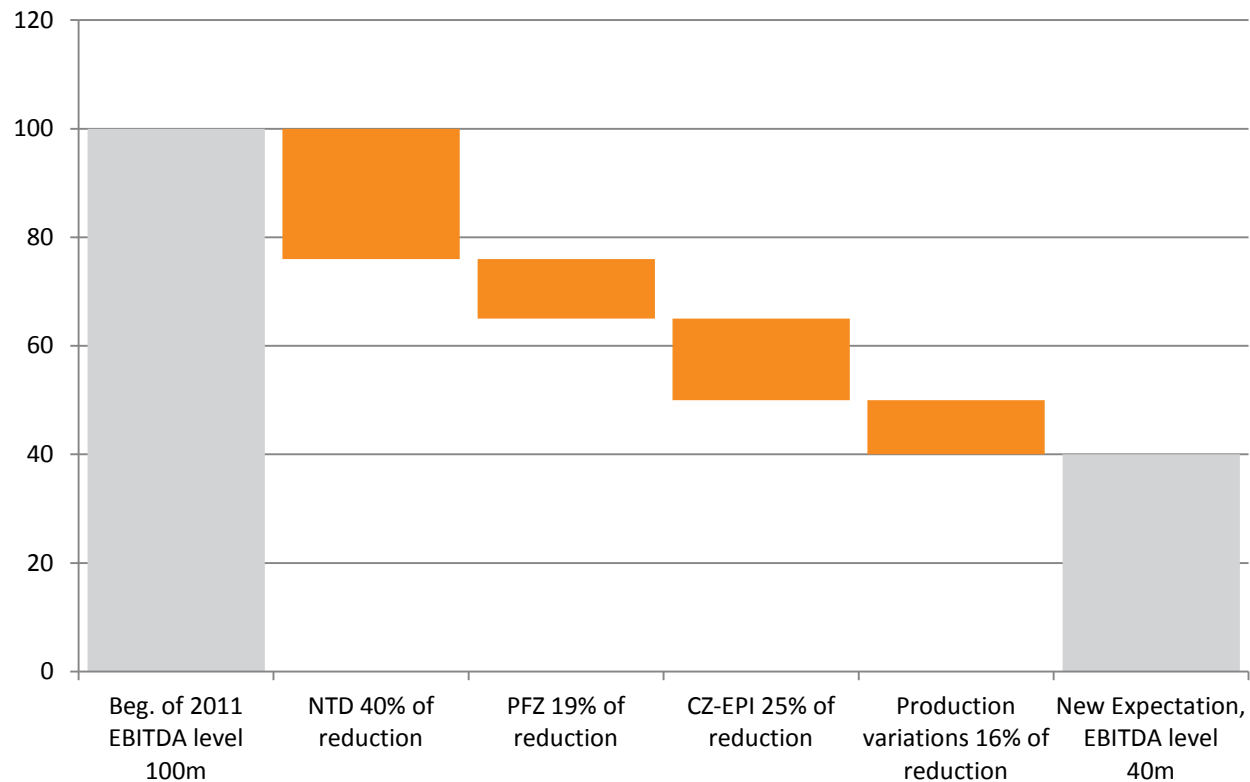


END-USE

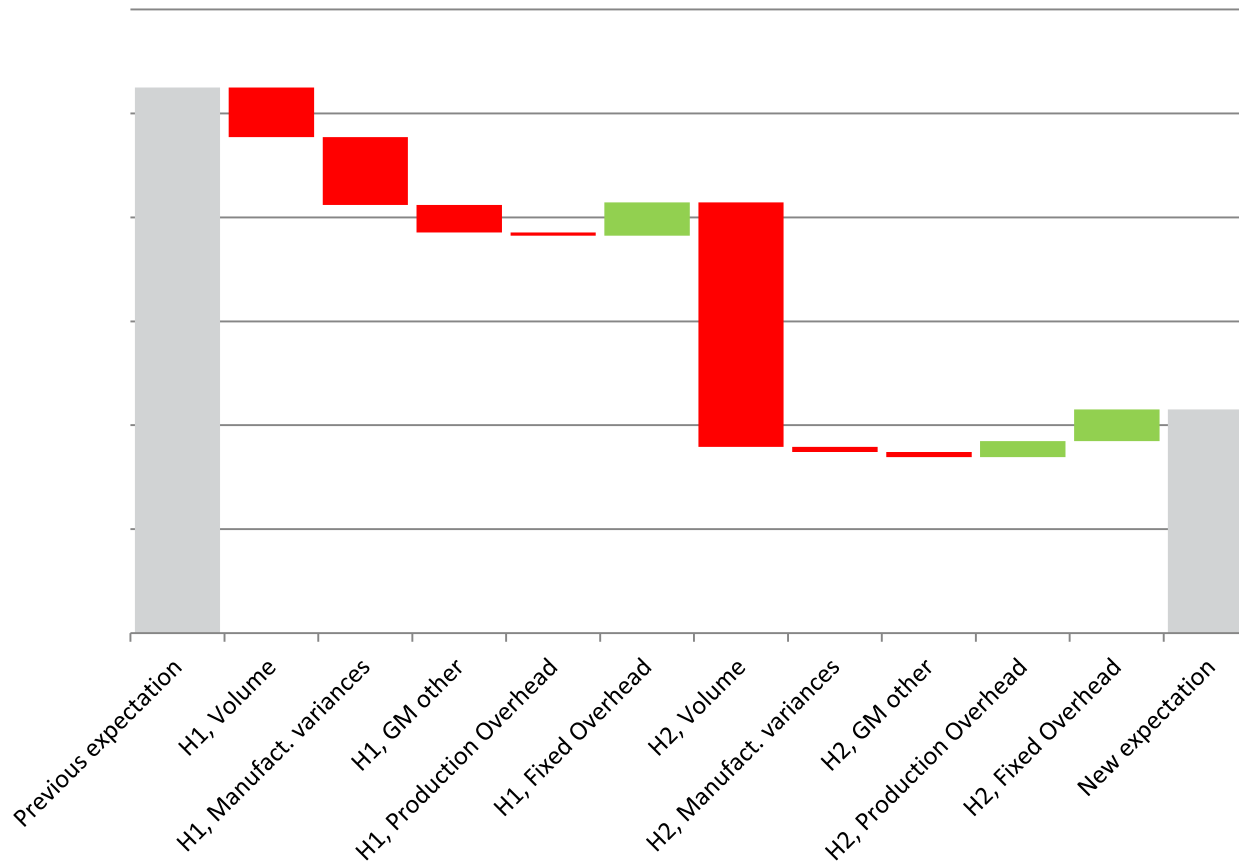
TOPSIL IS DEDICATED TO HIGH PERFORMANCE DEVICES





ADJUSTED EBITDA 2011



EBITDA EXPLANATIONS





STATUS, NTD

	NTD	
Q2 2011	<ul style="list-style-type: none"> NTD sales down late Q2/early Q3. Contract customers adjust present orders and downgrade number of orders for the year 	
Status 2011	<ul style="list-style-type: none"> Market down on the short term. Late impact of financial crises Infrastructure and transport sectors hit Chinese decision on lowering maximum speed of high speed trains to direct affect Topsil sales Market share maintained 	
Future	<ul style="list-style-type: none"> Growth is expected from 2H, 2012 and forward (based on customer expectations) 	
	NTD 2011	NTD Future
Market outlook		



Revised
compared to Q1

STATUS, CZ-EPI AND NEW PFZ PRODUCT

	EPI and PFZ	
Q2 2011	<ul style="list-style-type: none"> ▪ Qualification delay compared to original planning <ul style="list-style-type: none"> ▪ CZ-EPI technical qualification issues ▪ PFZ qualification running well, although delayed 	
Status 2011	<ul style="list-style-type: none"> ▪ Delay to have negative impact on sales 	
Future	<ul style="list-style-type: none"> ▪ CZ volume growth from 2013 and forward ▪ PFZ volume growth from 2012 and forward 	
	2011	Future
Market outlook		

THANK YOU FOR YOUR ATTENTION

CEO, Keld Lindegaard Andersen, kla@topsil.com

EVP, Jørgen Bødker, jbk@topsil.com

CFO, Jens Faarup, jef@topsil.com

